

Food Security Catastrophe Bonds

26 April 2013

Presentation overview

- **During major natural disasters, humanitarian financing is often slow and inadequate**
- **Food Security Catastrophe Bonds (FSCs) provide flexible and scalable market-based insurance for humanitarian crises**
- **Food Security Catastrophe Bonds (FSCs) provide attractive and uncorrelated returns to investors**

During major natural disasters, humanitarian financing is often slow and inadequate



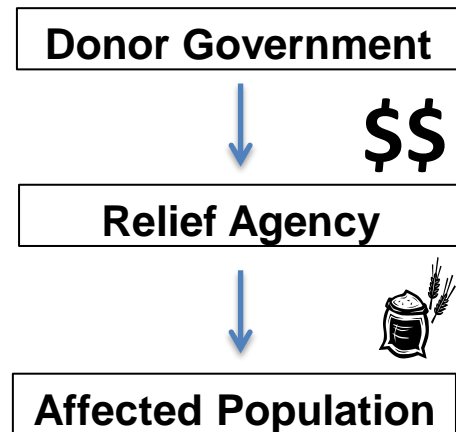
Dai Kurokawa / EPA



Thomas Mukoya / Reuters



The Australian



Problem 1 – Speed

Traditional disaster relief can lag behind needs, leading to long-term harm

Problem 2 – Capacity

Traditional disaster relief depends on donors with limited funding

Food Security Catastrophe Bonds (FSCs) provide flexible and scalable market-based insurance for humanitarian crises

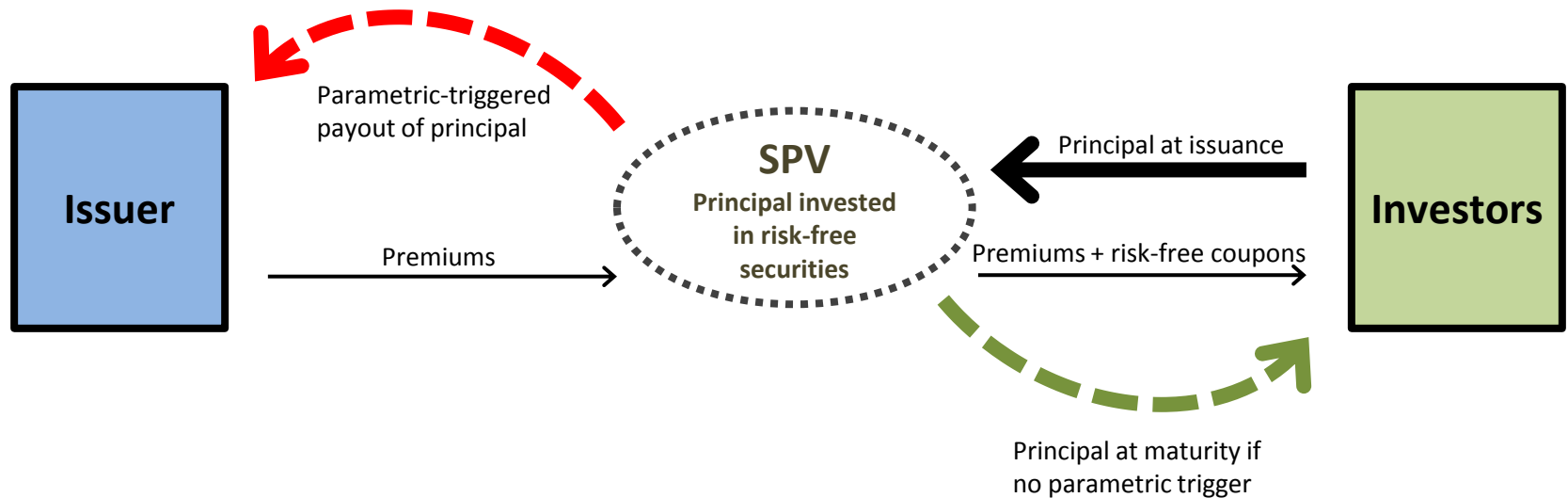
- **Guarantees funding for humanitarian responses to**
 - a combination of natural disasters
 - a rare catastrophic natural disaster



Washington Post / Reuters

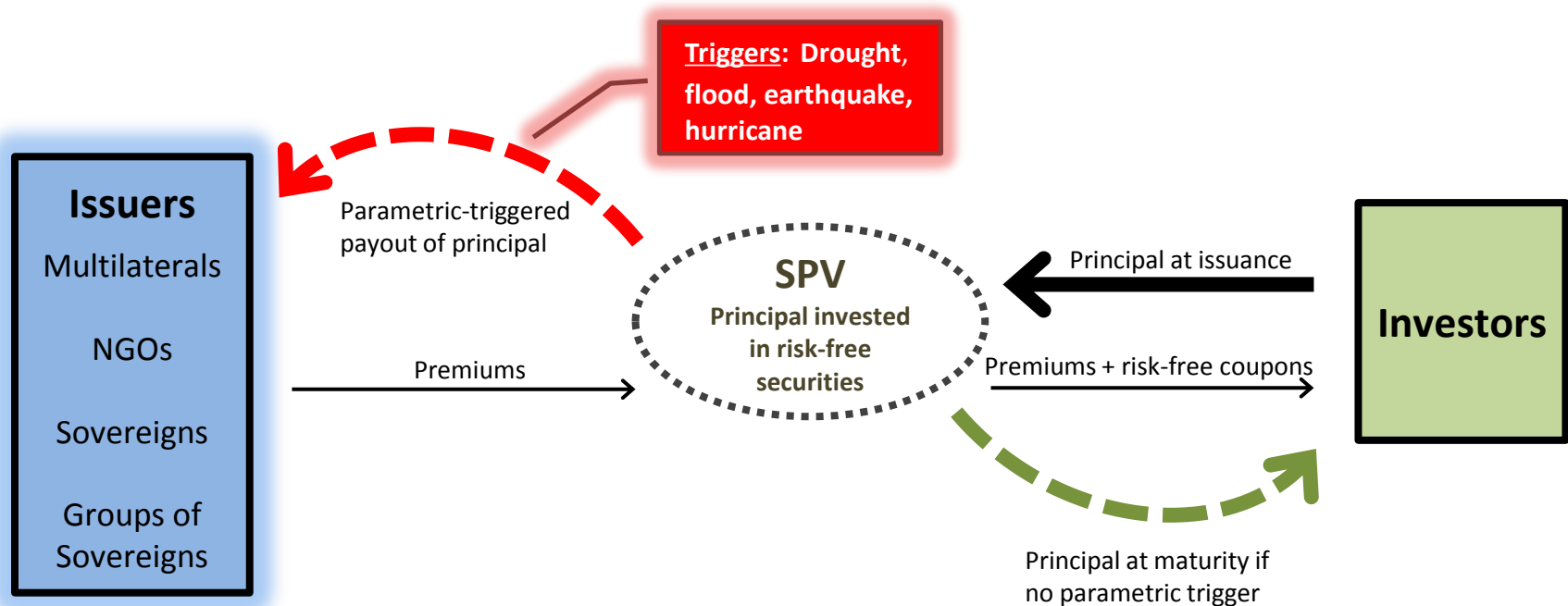
- **Cost-effective and efficient risk transfer for humanitarian agencies**
 - increases response speed
 - saves lives and money
 - reduces uncertainty and dependency

Catastrophe bonds provide market-based insurance for natural disasters



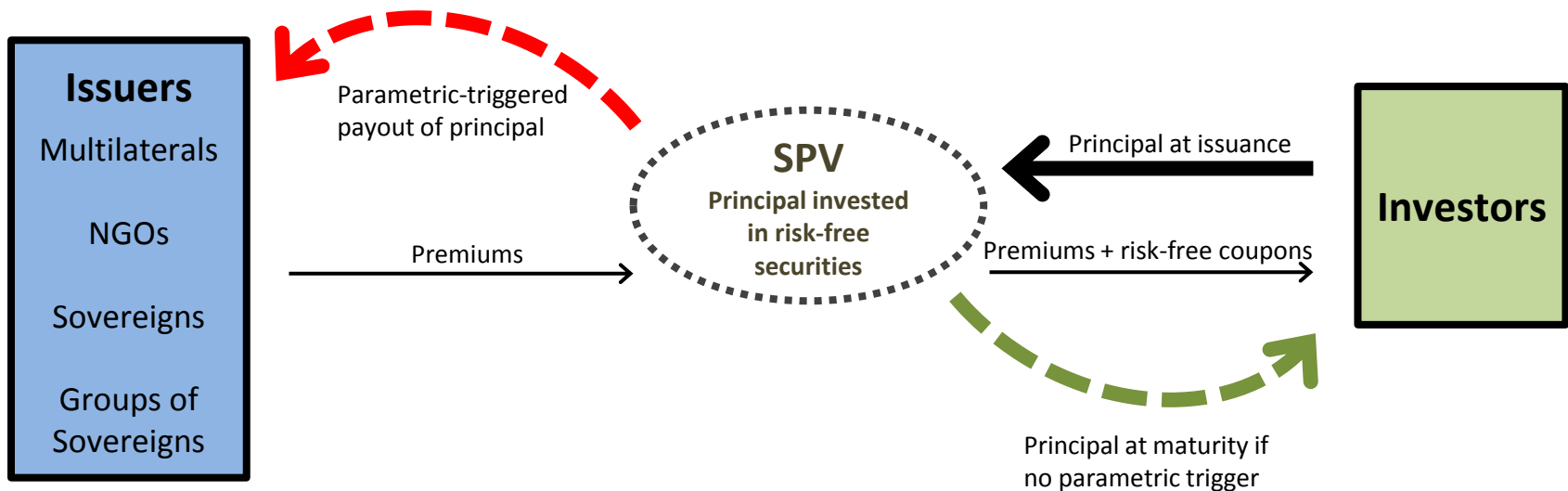
FSCs apply the CAT-bond structure to a new use

- **Innovation:** Using CATs to finance responses to humanitarian crises
- **New Triggers:** Natural disasters that cause humanitarian crises
- **New Issuers:** Those financing humanitarian responses

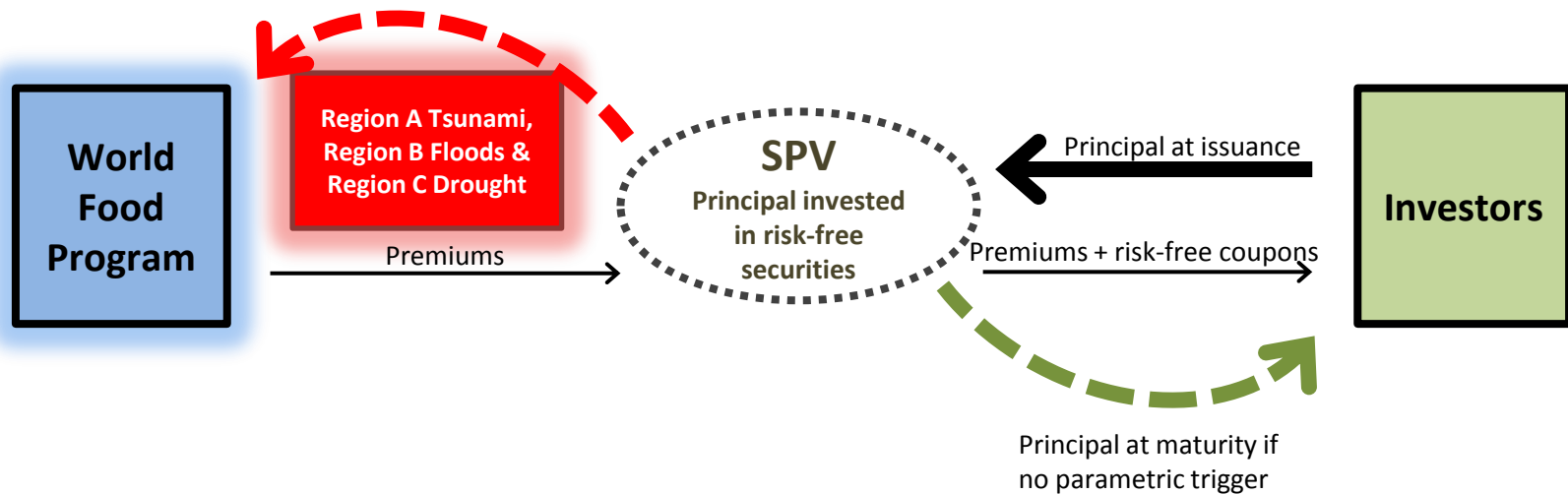


FSCs utilize a proven and attractive structure

- **Issue Size:** \$50 - \$300 million
- **Maturity:** 3-5 years
- **Fees:** ~150 basis points
- **Pricing and Returns**
 - **Coupon** = risk-free + premium
 - **Premium** = annual expected loss * multiple (2-5)
 - **Return Range:** 2% - 12%



FSCs are adaptable and scalable to multiple issuers and disasters



- **Can be tranching based on different thresholds to meet different issuer needs and investor risk/return profiles**

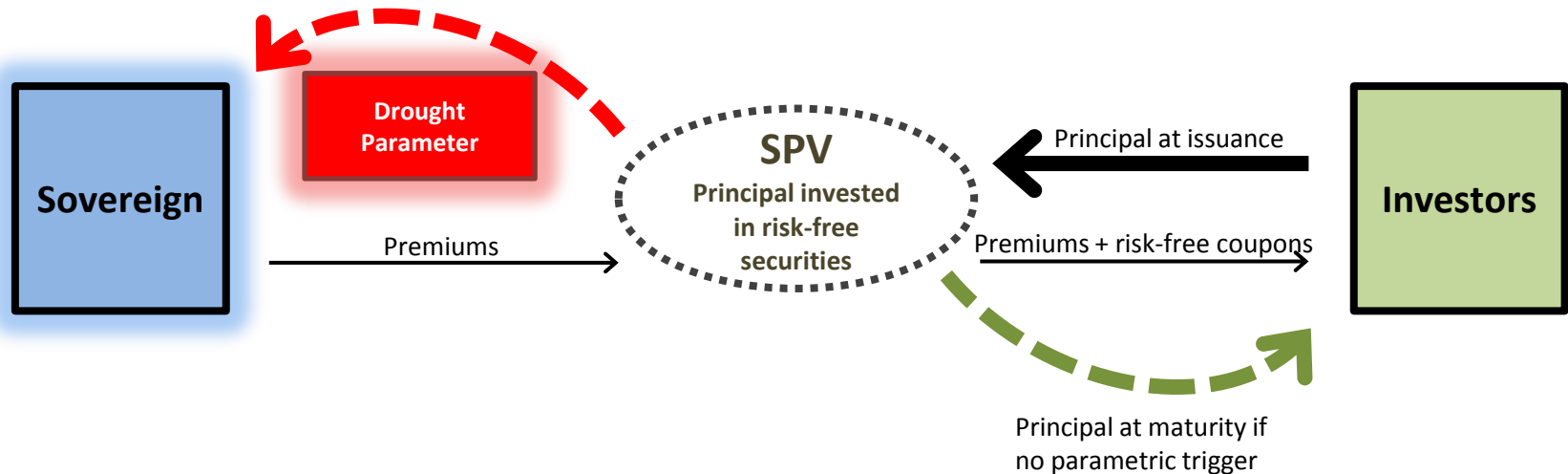
Tranche A: \$100 Million

- Triggered if 2 of 3 events occur
- Annual expected loss is 4%, premium is 12% with multiple of 3

Tranche B: \$100 Million

- Triggered if all 3 events occur
- Annual expected loss is 1%, premium is 3% with multiple of 3

FSCs are adaptable and scalable to multiple issuers and disasters



Tranche A: \$50 Million

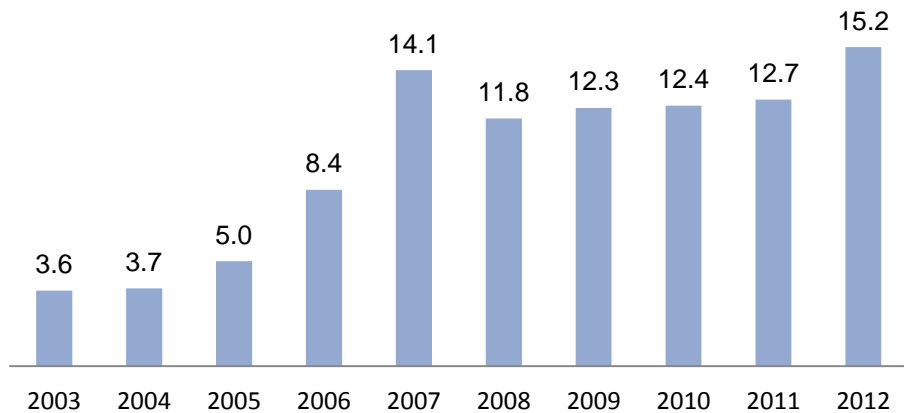
- Triggered by 1-in-50 year drought
- Annual expected loss is 2%, premium is 6% with multiple of 3

Tranche B: \$100 Million

- Triggered by 1-in-100 year drought
- Annual expected loss is 1%, premium is 3% with multiple of 3

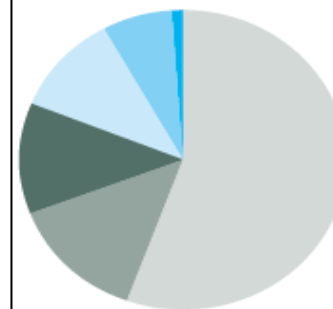
Mainstream investors are moving into CATs

CATs Outstanding (\$ Billions)



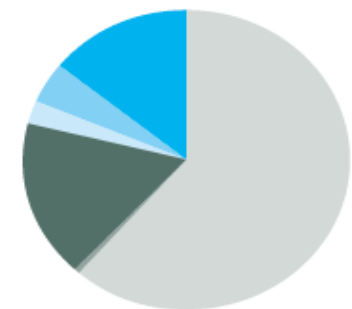
Source: Willis Capital Markets & Advisory

2007 Investor Snapshot



Dedicated Fund	56%
Reinsurer	13%
AM	12%
Hedge Fund	11%
Insurer	7%
Bank	1%

2012 Investor Snapshot



Dedicated Fund	61%
Reinsurer	1%
AM	17%
Hedge Fund	3%
Insurer	4%
Pension Fund	14%

Source: Swiss Re Capital Markets, via Artemis.bm

Traditional Purchasers

- Hedge Funds
- Specialist Managers

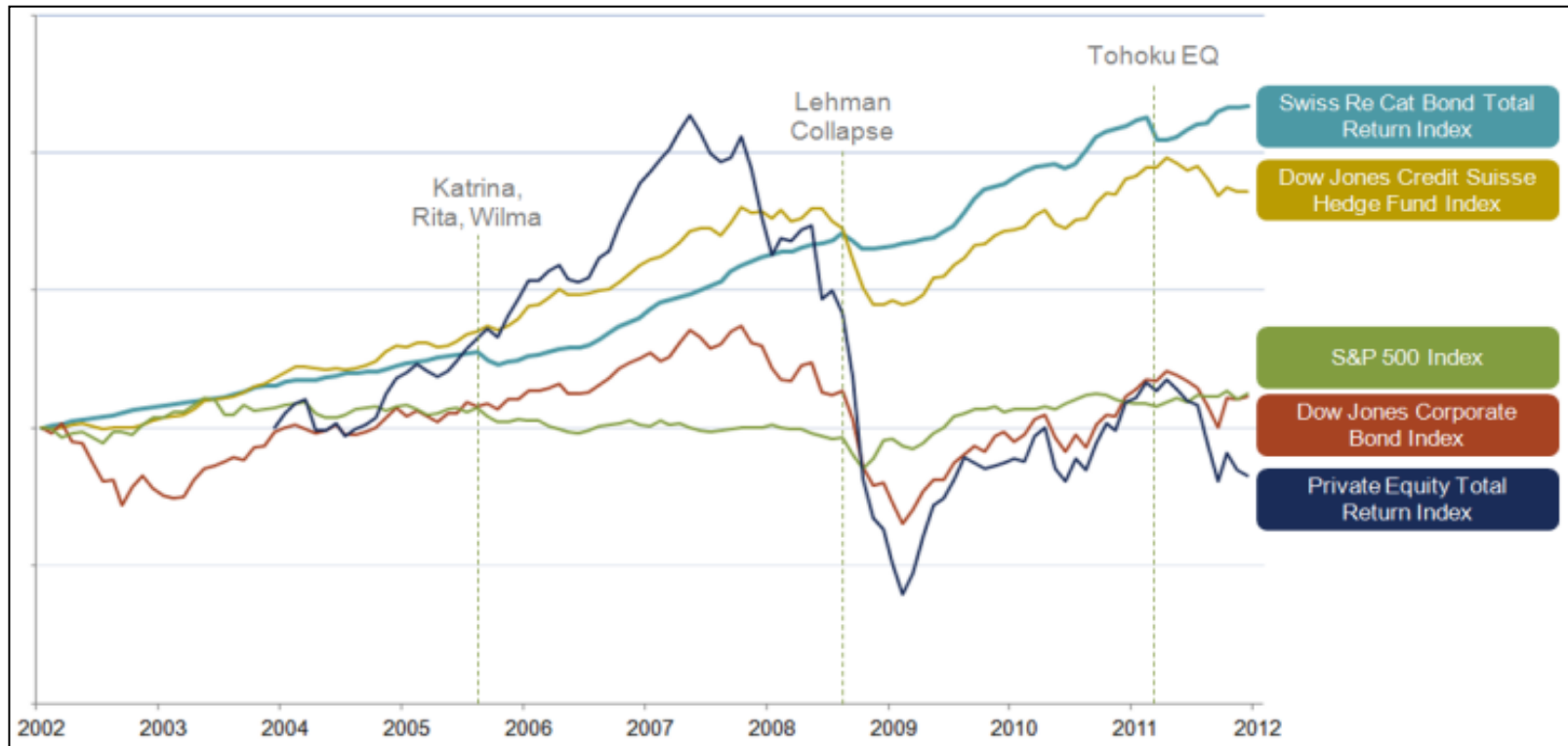


New Purchasers

- Pension Funds
- Asset Managers



FSCs provide attractive, uncorrelated returns to investors



Source: Risk Management Solutions

- Average annual since 2002: **7.98%**
- Insurance linked securities (ILS) are **low beta investments**:

ILS	S&P 500	Government Bonds	Corporate Bonds
	0.12	0.06	0.10

Range: 2001-2010, Source: BFinance

FSC risks are clearly defined and manageable

MODELING RISK

That the model inaccurately captures the event's probability



CONSERVATIVE MODELS

Of the 210+ CATs ever issued, CATs have only been triggered twice (Katrina, Tohoku EQ)

CREDIT RISK

That the issuer misses a premium payment



PROTECTED PRINCIPAL

The principal is held in the SPV, and reverts to the investor

CLIMATE RISK

That global warming is affecting global climate patterns



SHORT MATURITIES

3 – 5 year maturity allows for models to be updated

BASIS RISK

That the financing secured is too little or too much



STILL BENEFICIAL

Ex-ante financing still quickens and lowers cost of response, even if more funds needed

The CAT market is ready for the FSC

“Traditionally conservative investors such as **pension funds** and life insurers were increasingly becoming an **alternative to reinsurance providers.**” - Financial Times

“One area with great potential is innovation on risks covered by bonds or **new trigger formats** – perhaps new bonds covering marine, aviation, **agriculture.** Why not Pakistani or Thai flood exposure?” – Sandro Kriesch, Twelve Capital

Entry of New Investors

Market Demand

New Triggers

New Regions

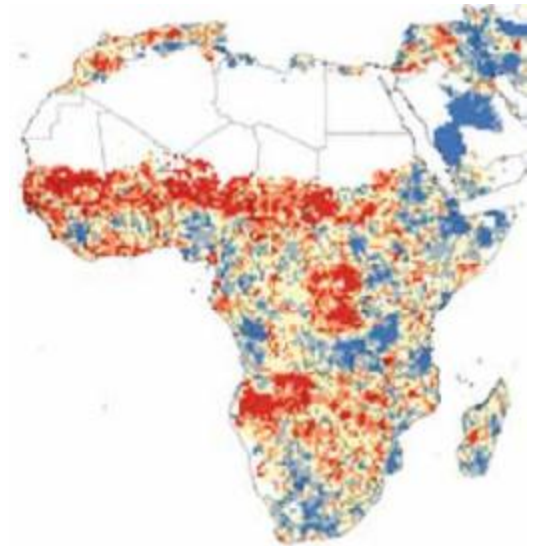
FSC Bonds

“Increased interest from pension funds and other investors had meant that demand was beginning to outstrip supply. As a result, it is **time for issuers to get creative.**” – E Financial News

“The Bosphorus Re 1 Ltd. parametric CAT bond, being issued on behalf of the **Turkish Catastrophe Insurance Pool (TCIP), has increased in size by 150%** while the price guidance has dropped to below the bottom end of the marketed range.” - ARTEMIS.bm

The FSC matches investor demand with issuer need to save lives and insure economic growth

- **Feasible:** Meets needs of issuers and institutional investors through scalable structure and tranching
- **Innovative:** Brings insurance-linked securities and alternative risk transfer to impact investment
- **Creative:** Combines new triggers and new types of issuers
- **Thorough:** Uses a proven structure and is part of a growing asset class
- **Impactful:** Finances responses to humanitarian crises, saving lives and limiting long-term economic harm



APPENDIX

Bringing diverse experience to a complex problem



- 3 years working with sovereign wealth funds at Amundi Asset Management and Columbia University
- Summer 2013: World Bank

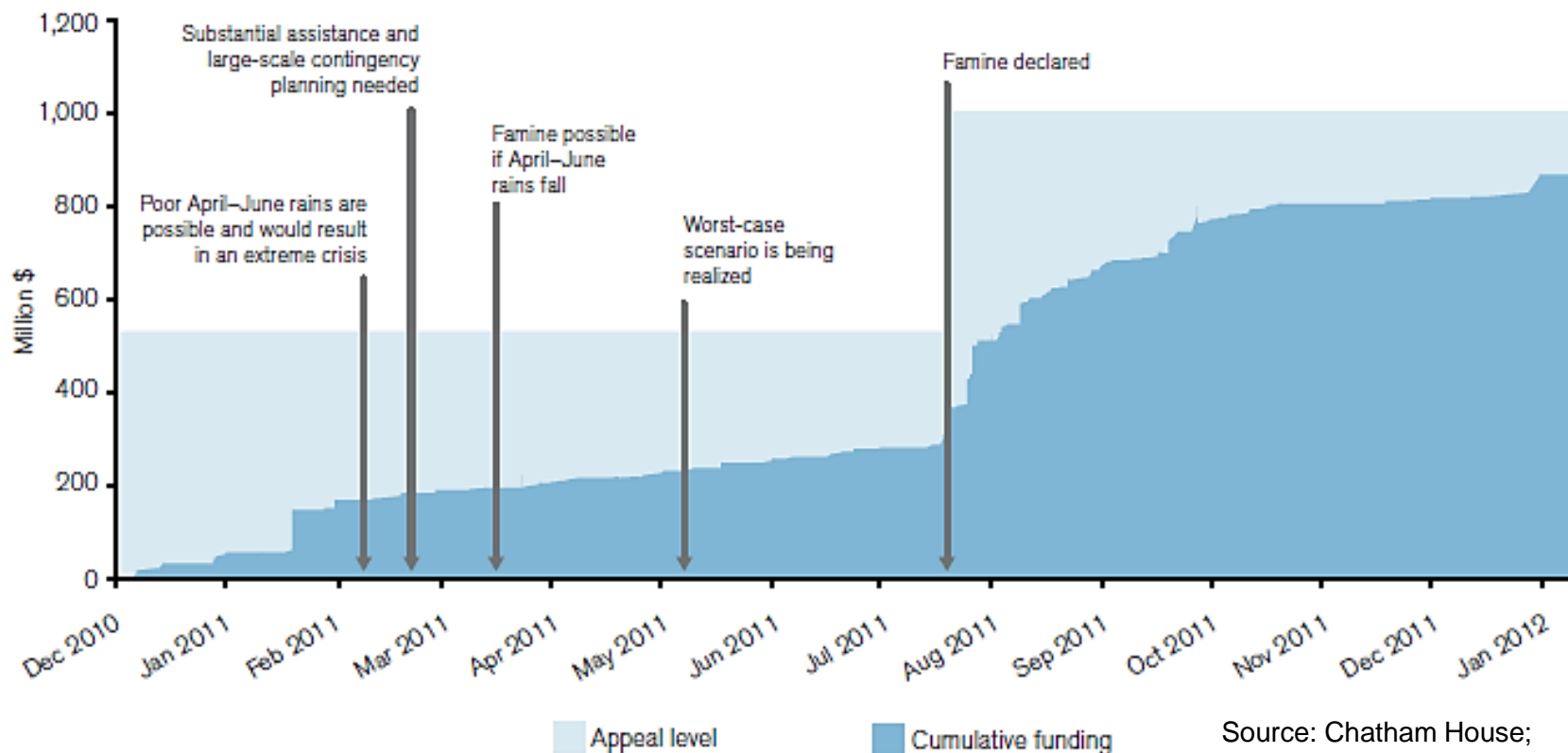


- 3 years at Nomura Asset Management as an emerging markets' sovereign and corporate debt analyst
- Summer 2013: OPIC



- 5 years in management of humanitarian operations in Africa and Central Asia
- Summer 2013: Financial sector development consulting

2011 East Africa drought: cost and response time



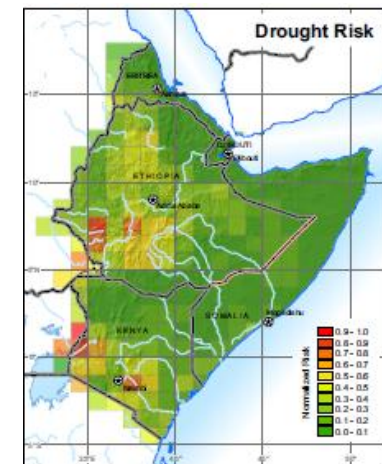
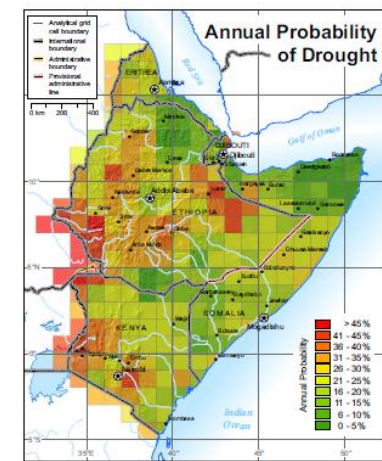
Source: Chatham House;
Data: UNOCHA, FEWSNET

- **UN:** “Worst drought in 60 years”
- Cost of response drastically increases with delay

Population at risk:	10 million (est.)
Cost of response:	\$1.0 billion USD
Trigger to 65% funded:	4 months

Drought measurement models

- **Industry-standard risk modeling firms measure expected loss (e.g. AIR, RMS) – the issuer would contract one of these firms**
- **Drought has been modeled** for insurance purchases in several countries, including in Ethiopia, Malawi, India
- **FEWSNET:** A USAID supported monitoring system that uses USGS and NOAA satellite data and other information to provide early warning for food security vulnerability (1 to 5 scale)
- **Water Resource Satisfaction Index (WRSI):** An algorithm that incorporates precipitation and several other natural phenomena to measure water shortfall
- **2011 East Africa Drought “1in 60 year drought” –** lowest rainfall since 1950; 30% of average 1995-2010 rainfall



Source: Humanitarian Information Unit, U.S. Department of State; www.preventionweb.net

Pricing

- **Coupon** = Risk-Free Rate + Premium
- **Premium** = Average Annual Loss (Expected Loss) * Multiples (based on market risk appetite)
- **Multiple:** CAT bonds are priced as a multiple of the expected annual loss – this multiple can range from 2.5 to 3
 - Multiple tends to be lower for perils outside of the traditional US Wind and Earthquake bonds due the benefits of diversification
- **Annual Expected Loss:** Typical annual expected loss is 1% to 2%, but it can be higher
- **Example:** Mexico MultiCat 2009 – included a tranche with expected losses over 4% - priced at 12%

Fees

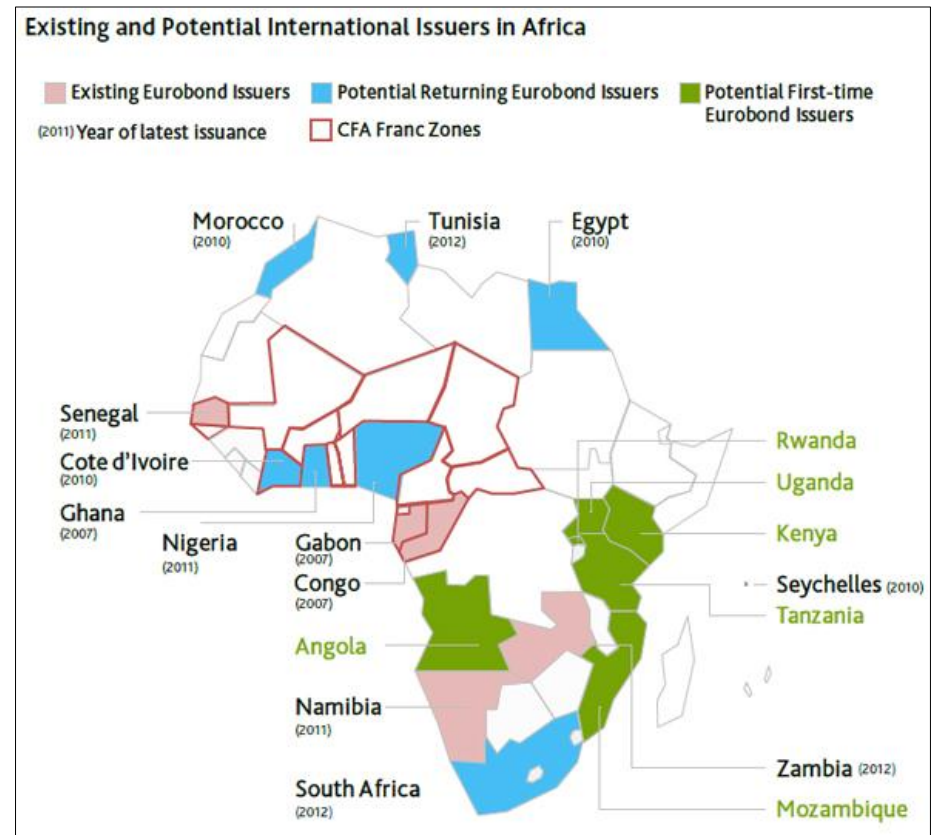
- **Lead Manager / Arranger / Adviser fees (paid at launch):** 80-200 bps;
World Bank has offered more concessionary terms of range
- **Legal fees:** about 50 bps
- **Risk modeling fees:** 10-50 bps
- **SPV Administrator fee,** expenses associated with administration: 3-4 bps
- **Rating agencies fees:** 6-7 bps.

Arranging the Transaction

1. **Hire Arranger/Global Coordinator:** one that has experience in international capital markets (Mexico used the World Bank Treasury – this would be ideal) – would coordinate the efforts, assist in structuring, hiring of partner firms, and execution
2. **Partner Firms to Be Hired by Global Coordinator:**
 - A. **Investment Banks/Insurance Companies:** To help structure and then sell the bonds (e.g. Goldman Sachs, Morgan Stanley, Swiss Re, Munich Re, etc.)
 - B. **Legal Firms:** Document the transaction, regulatory compliance
 - C. **Risk Modeling Firm:** Needed to model expected losses (e.g. AIR, RMS). Risk modeler will also be responsible for determining the triggering of the parameter.
3. **Determine Risks, Geographic Area, and Trigger**
 - A. **Risks:** Decide what to cover; modeling those risks
 - B. **Geographic Area:** Which regions?
 - C. **Trigger:** WRSI, Rainfall, or alternate measures? Multiple concurrent region or single region? Timing of trigger for payout?
4. **Structure the Bond**
 - A. **Size**
 - B. **Maturity**
 - C. **Payout structure**
 - D. **Tranches**
5. **Rating:** Get the ratings agencies to rate the bonds
6. **Establish SPV and Draft Legal Documents**
 - A. **SPV** established off-shore and managed by partner investment banks
 - B. **Legal documentation** uses standard CAT bond documentation; Produce Pricing supplement
7. **Road Show, Distribution, Issuance**
 - A. **Road Show and Distribute Information to Investors:** Work with partner banks and insurance companies to market to investors over several weeks. Road show should have representative from issuer, investment banks, global coordinator, risk modeler.
 - B. Investment banks sell to investors; determine final price.

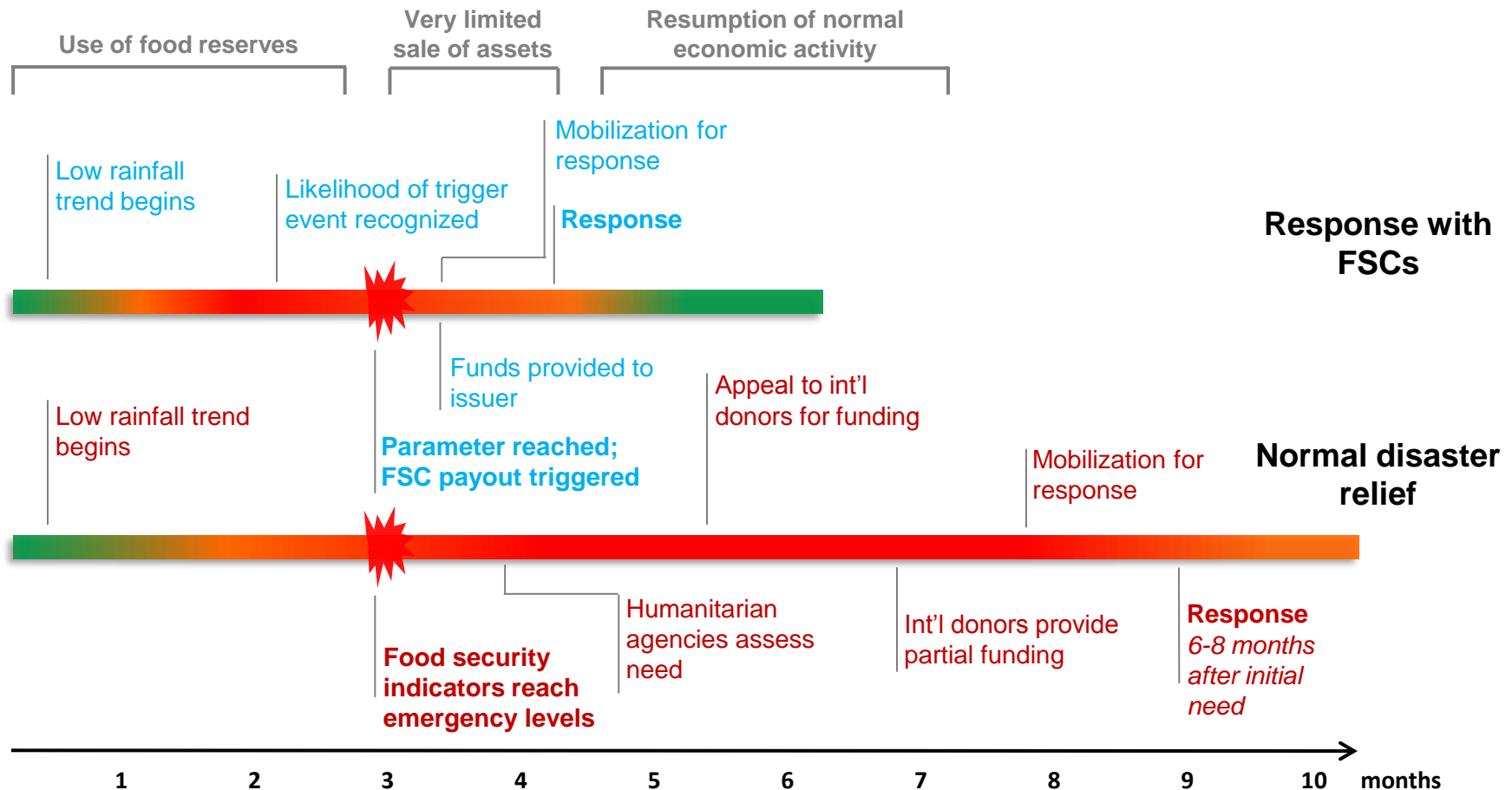
African Countries are becoming creditworthy

- **More African countries are issuing bonds**
- Trend: shift from **donor to market financing**
- **FSCs are not subject to default risk**
- Capital Economics: *“A growing appetite among foreign investors for African Debt.”*



Source: <http://blogs.ft.com/beyond-brics/2012/10/15/africa-set-for-a-sovereign-debt-rush/>

FSCs allow for speedy response; saving money, lives, and economic growth



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